Puzzle for January 16, 2002

The following is a passage from Sun Tsu's book *The Art of War*:

> There are three ways in which a sovereign can bring misfortune upon his army:

> By commanding the army to advance or retreat, being ignorant of the fact that it cannot obey. This is called hobbling the army.

> By attempting to govern an army in the same way as he administers a kingdom, being ignorant if the conditions that obtain in an army. This causes restlessness in the soldiers' minds. Humanity and justice are the principles on which to govern a state, but not an army; opportunism and flexibility, on the other hand, are military rather than civic virtues.

> By employing the officers of his army without discrimination, through ignorance of the military principle of adaptation to circumstances. This shakes the confidence of the soldiers.[1]

Does this apply to an organization with computers that are under attack, or are expected to be attacked? How?

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1. Sun Tzu, *The Art of War*, Delta Publishing, New York, NY 10036 (1983) pp. 16–*17*